

AGM Presentation 26 May 2021

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# **Company Snapshot**

- NGE Capital Limited (NGE or Company) is a Listed Investment Company (LIC) which offers investors exposure to an actively managed, concentrated portfolio of high conviction investments.
- Broad investment mandate, not restricted by geography, asset class, or security type.
- Focus primarily on listed ASX and international equities.
- Employ a bottom-up, fundamental approach to investment selection.
- Aim to generate strong risk-adjusted returns over the medium to long term.



# Company Snapshot (cont.)



Summary	
Ticker	ASX : NGE
Share price	\$0.635
Shares outstanding	36.20m
Market cap	\$23.0m
NTA per share before tax	\$0.843
NTA per share after tax	\$0.895
NTA before tax	\$30.5m
NTA after tax	\$32.4m

Note: Share price as at 25 May 2021, NTA as at 30 April 2021.

Top shareholders	
David Lamm	11.05%
Raphael Lamm	8.76%
Wallbay Pty Ltd	5.55%
Kuridale Nominees Pty Ltd	5.17%
Adam Saunders	3.52%

Significant management shareholding in the Company: backing our investment decisions, and aligned with shareholders.

#### Directors

David Lamm	Chief Investment Officer
Adam Saunders	Portfolio Manager
llan Rimer	Non-Executive Director

# **Investment Philosophy**

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## Target investments that can generate strong returns with an adequate margin of safety

- Individual securities can and do significantly deviate away from their fair value.
- Potential to generate strong risk-adjusted returns by investing in select securities at opportune times.

### Aim to hold a high conviction, concentrated portfolio

- Only invest in a compelling opportunity, otherwise hold cash.
  - Prefer to invest heavily in a small number of high conviction opportunities, than invest small amounts in a large number of less compelling investments.



### Invest based on fundamental analysis

- Bottom up stock selection, focusing on the fundamentals of individual companies rather than market trends.
- Conduct extensive proprietary research with a focus on:
  - Board and management track record, skin in the game.
  - Credit risk gearing, debt profile, interest coverage.
  - Earnings free cash flows including timing and likelihood, margins, payout ratio, growth potential.
- Valuation multiples, discounted cash flow analysis, breakup value.
- **Competition** market share, industry position, market dynamics.

# **Investment Process**

Idea generation

- Screening
- Identify mispricing
- Leverage network
  of contacts

- Proprietary research
- Rigorous fundamental analysis
- Company meetings & site visits
- Speak to experts

Assessment

<u>\*</u>

- Qualify against investment philosophy
- Stress test valuation and assumptions
- Refine hypothesis

Investment decision

- Buy, hold, sell, wait, do nothing
- Investment committee approval as required
- Sizing and structure based on riskreward payoff

## Monitor & exit

- Update assessment
  for new information
- Stay on top of the story





# A Top Performing LIC



Annualised portfolio return since NGE inception – all ASX LICs<sup>1</sup>



- Note: Each bar represents the annualised return of an ASX listed LIC between 30 November 2016, the date NGE became a LIC, and 31 March 2021. Returns include growth in NTA (pre-tax, after fees and expenses) and payment of dividends grossed up for franking credits).
- 1 Peer comparison data comprises 52 ASX-listed equities-focused LICs with FUM of at least A\$10m that were listed as at 30 November 2016.

## Performance

### Growth in NTA per share

				2021	<u>Since ir</u>	nception <sup>1</sup>
 2017	2018	2019	2020	YTD	(p.a.)	(cum.)
26.8%	21.4%	11.2%	-8.0%	7.7%	12.1%	65.4%

Note: Returns are before tax and net of all expenses.

From 30 November 2016, the date on which NGE became a LIC, to 30 Apr 2021.

#### Tax efficient investment vehicle

- In the aggregate, NGE's potential future tax benefit equates to approximately \$12m or \$0.33 per share.
- Of this, NGE has only recognised a \$1.9m (\$0.052 per share) deferred tax asset as at 31 December 2020.

#### Share price performance

					2021	<u>Since ir</u>	nception <sup>1</sup>
	2017	2018	2019	2020	YTD	(p.a.)	(cum.)
NGE	16.7%	27.5%	17.2%	-19.1%	15.5%	11.5%	62.8%
ASX 200 Accum.	11.8%	-2.8%	23.4%	1.4%	9.7%	10.4%	55.6%

From 30 November 2016, the date on which NGE became a LIC, to 25 May 2021.





# Portfolio

### Portfolio composition (% of NTA)

Company	Ticker	%
Yellow Cake plc	LSE : YCA	16.6%
Karoon Energy	ASX : KAR	13.2%
Metals X	ASX : MLX	7.9%
Base Resources	ASX : BSE	6.7%
Vita Group <sup>1</sup>	ASX : VTG	3.9%
Consorcio ARA	MEX : ARA	2.0%
Silver ETFs	SILI, SLV, SIL	1.8%
Uranium Participation	TSX : U	0.6%
Net cash & other	-	47.3%

Note: Values as at 30 April 2021.

1 NGE has increased its holding in VTG during May and currently holds  $\sim$ 2.41m shares.





# Portfolio holding - Yellow Cake

### Description

- Listed investment company whose strategy is to buy and hold physical uranium long-term.
- Holds 13.31 mmlbs of "natural uranium" in the form of  $U_3O_8$ , also known as yellow cake.

### Situation

- YCA offers exposure to the uranium price without the risks typically borne by companies which explore for, develop and mine uranium.
- Uranium price yet to recover from prolonged bear market. Whilst US\$31.05/lb spot as at 24 May is up 24% since Dec 2019, still well below the level that would induce mothballed/new primary supply.

#### Assessment

- YCA now trades at a premium due to renewed interest by investors in uranium as industry dynamics appear to be improving, helped by changing attitudes towards nuclear power in a climate conscious world, curtailed primary production due to COVID-19 and recent spot purchases by aspirational miners.
- Further uranium price recovery forecast for the following reasons:
  - Nuclear power net demand expected to grow, led by China and India, as nations try to meet carbon-neutrality targets;
  - Higher priced LT contracts which have shielded producers from low spot prices are expected to continue rolling off in next few years;
  - ~40% of primary production has total costs above spot;
  - Secondary sources (esp. commercial and government inventories) will eventually be depleted; and
  - Supply deficit (demand ~175-180mmlbs vs primary production ~125mmlbs) forecast to grow due to growing demand, underinvestment in new primary supply and long lead times to bring on new production.

#### Snapshot

Ticker		LSE : YCA
Uranium holdings	mmlb	13.31
Spot price	US\$/lb	31.050
Fair value of uranium	US\$m	413.14
Cash and other net assets	US\$m	19.30
Net Asset Value	US\$m	432.44
FX rate	GBP:USD	0.7050
Net Asset Value	£m	304.87
Shares outstanding	m	128.58
NAV per share	£	2.37
Share price (25 May 2021)	£	2.60
Premium to NAV	%	9.7%
NGE position size	%	16.6%

Note: Uranium spot price and NAV as at 25 May 2021, using midpoint of Numerco's quoted bid/ask spread of 3085/3125 USc/lb.



# Portfolio holding - Karoon Energy

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### Description

- Oil and gas producer with operations in Brazil and Australia.
- Key asset is recently acquired Baúna oil field in the Santos Basin, Brazil.

### Situation

- Transition to producer has gone smoothly under stewardship of Chairman Bruce Phillips.
- Board and management overhaul well underway.
- KAR has a strong balance sheet with \$173m cash and no debt.

#### Assessment

- KAR offers unhedged oil exposure as a small- to mid-cap ASX-listed producer operating a large, high quality production asset with low costs of production.
- Global economy re-opening has seen Brent oil price recover to ~US\$65-70/bbl.
- Upside from low-risk rejuvenation program, funded by Baúna cashflow, targeting a 5,000-10,000 bopd boost to production during FY23; current level ~14,000 bopd.
- Further upside from tying in Patola field, targeting >10,000 bopd. FID expected this quarter.
- Share price has lagged Brent crude price increase: contingent payments owing to Petrobras cap some of the upside, and investors are likely being cautious given value depends on success of well workover campaign and Patola tie-in.
- We scaled back our overweight position in 1Q 2021, taking profits after the share price more than tripled from its March 2020 lows.

#### Snapshot

Ticker		ASX : KAR
Price (30 Apr 21)	\$	1.285
Market cap	\$m	711
EV	\$m	538
Cash	\$m	173
EV/FCF (NTM) <sup>1</sup>	Х	4.0
NGE position size	%	13.2%

Pre rejuvenation/growth capex.

# Portfolio holding - Metals X

### Description

- Tin producer with 50% interest in the Renison Tin Operation, Tasmania.
- Also owns the undeveloped Wingellina Nickel-Cobalt Project straddling WA, NT and SA.

### Situation

- Divested troubled copper assets to Cyprium Metals (ASX:CYM) in Mar 2020, becoming one of the largest listed pure-play tin producers globally.
- LME tin price up over 80% since Jan 2020 to ~US\$31k/t (~A\$40k/t), against MLX's AISC of ~A\$19k/t.
- Area 5 expansion extends mine-life to 10 years, will enable increased production, grades and reduced AISC from FY25.
- Plans to spin off nickel assets into separate listed vehicle, with MLX shareholders to receive an in-specie distribution of shares.

### Assessment

- MLX seems cheap against a range of assumed long-term tin prices.
- Tin is an essential element in modern tech. ITA forecasts a significant supply deficit from 2025 as tin demand grows, supporting long term price uplift.
- Significant potential for further mine-life extensions via conversion of existing resources to reserves, exploration upside, or by tying-in other nearby tin deposits.
- MLX still retains some upside to copper via a convertible and options in Cyprium.

#### Snapshot

Ticker		ASX : MLX
Price (30 Apr 21)	\$	0.235
Market cap	\$m	213
EV <sup>1</sup>	\$m	174
EV/EBITDA (FY22E) <sup>2</sup>	Х	3.4
EV/FCF (FY22E) <sup>2</sup>	Х	6.5
EV/FCF pre growth capex (FY22E) $^2$	Х	4.6
NGE position size	%	7.9%

1 Pro forma for \$6.5m Copper Division environmental bonds yet to be received, estimate of environmental rehab provision post close of copper asset sale and Mt Gordon Sale Agreement copper price contingent payments.

2 Assumed tin price of US\$26k/t.

#### DCF sensitivity to LT tin price

LT tin price (US\$/t) \$20k \$22k \$24k \$26k \$28k \$30k DCF value \$0.16 \$0.24 \$0.32 \$0.40 \$0.48 \$0.57

# Portfolio holding - Base Resources



### Description

- Owns and operates the Kwale mineral sands project in Kenya, which produces zircon, ilmenite and rutile.
- Owns the undeveloped Toliara mineral sands project, Madagascar.

#### Situation

- Toliara FID delayed by 11+ months as government negotiations on project fiscal terms have been prolonged due to COVID-19.
- Paid maiden dividend of 3.5c in Oct 2020, further 3c dividend paid in Mar 2021.

#### Assessment

- Sensible capital management strategy adopted by the company in light of Toliara delay.
- Toliara project sell-down remains most attractive funding solution and would avoid large and dilutive equity raise.
- While Kwale North Dune PFS disappointing, still offers some potential as BSE assesses feasibility of mining a higher-grade subset of the deposit; results expected mid-2021.
- Market continues to attribute little to no value to Toliara as is common for resource development assets, regardless of quality, when sitting within an established and profitable company.

#### Snapshot

Ticker		ASX : BSE
Price (30 Apr 21)	\$	0.275
Market cap	\$m	343
EV	\$m	251
EV/EBITDA (FY22E)	Х	2.7
EV/FCF (FY22E) <sup>1</sup>	Х	3.1
NGE position size	%	6.7%

Excludes Toliara-related payments of US\$17m that become due upon securing fiscal terms and Large Mining Investment Act certification.

#### Sum-of-the-parts valuation

	Per share	Valu	<u>iation</u>
	A\$	A\$m	US\$m
DCF - Kwale Project (10% WACC) Net cash	\$0.23 \$0.07	286.5 92.4	222.0 71.6
Current operations equity valuation Upside	\$0.30 10%	378.9	293.6
Toliara upfront (15% stake, land) Toliara NPV Toliara capex	-\$0.02 \$1.09 -\$0.46	-21.5 1,366.5 -570.3	-16.7 1,059.0 -442.0
Toliara equity valuation (unrisked) Risk factor	<b>\$0.62</b> 25%	<b>774.6</b> 25%	<b>600.3</b> 25%
Toliara equity valuation (risked)	\$0.16	193.6	150.1
Total equity valuation Upside	\$0.46 67%	572.5	443.7

# Portfolio holding - Vita Group

### Description

- Australian retailer which owns and operates 104 Telstra-branded retail stores and 20 premium cosmetic skincare clinics, mostly under the Artisan Aesthetic brand.
- Also owns a mobile phone accessories business, Sprout Accessories.

### Situation

- In Feb 2021 Telstra announced it will transition to full corporate ownership of all Telstra-branded retail stores VTG's dealer agreement with Telstra ending in June 2025 would not be renewed.
- VTG now plans to focus on Artisan and rapidly expand its clinic base goal to open 30-50 clinics over next 4-5 years.

#### Assessment

- Likely VTG sells its store network to Telstra in the next 12 months.
- Deal structure unclear, however a full sale of the company to Telstra combined with a demerger of Artisan via an in-specie distribution would be our preference given NGE's utilisable tax losses.
- If instead the sale proceeds of the ICT business are distributed to shareholders via a dividend/capital return, we expect VTG to be left with net cash proceeds of ~\$1.10+ per share, after our estimate of tax and restructuring costs and including cash already on the balance sheet.
- We would expect to receive a distribution that at least covers our buy-in cost of  $\sim$ 82c, leaving us with a free option on the promising roll-out of Artisan.

#### Snapshot

Ticker		ASX : VTG
Price (30 Apr 21)	\$	0.83
Market cap	\$m	137
EV	\$m	107
EV/EBITDA (FY22E)	Х	2.0
EV/FCF (FY22E)	Х	4.0
NGE position size $^1$	%	3.9%

NGE has increased its holding in VTG during May and currently holds ~2.41 m shares, acquired at an average price of ~82c (adjusted for 5.6c dividend received on initial shareholding in April).



# Portfolio holding - Consorcio ARA



### Description

- Mexican homebuilder that constructs 10-12k homes p.a., ~60% of which are flats/apartments.
- Three segmented product offerings: Affordable Entry Level (~A\$25-40k per unit), Middle Income (A\$40-85k) and Residential (A\$85k+).
- Also operates 7 shopping centres (5 fully owned, 2 within 50% owned JVs).

### Situation

- Discount to Book Value has increased in recent years, and blew out in 2020 with ARA trading at 0.2x P/B in June.
- Significant land bank is booked at acquisition cost could be materially undervalued.
- Shopping centres are also booked at historical cost (and JVs via equity method), and contribute EBIT at a 20%+ yield.

#### Assessment

- NGE acquired its stake at an average  $\sim$ MX\$3.98 per share, equivalent to  $\sim$ 0.36x P/B.
- Strong tailwinds to Mexican property market, with high population growth and a housing shortage predicted.
- ARA's management has proven itself able to navigate the property cycle, and has significant skin in the game with a  $\sim$ 49% stake.
- Strong FCF generation, a conservative balance sheet, a propensity to payout solid dividends and a large land bank (inflation hedge) make ARA an attractive investment opportunity.

#### Snapshot

Ticker		MEX : ARA	
		MXN	AUD <sup>1</sup>
Price (30 Apr 21)	\$	5.15	
Market cap	\$m	6,495	416
EV	\$m	5,450	349
BV per share	\$	11.07	
P/B	Х	0.47	
EV/FCF (LTM)	Х	4.4	
NGE position size	%	2.0%	

Converted at AUD:MXN FX rate of 15.62 as at 30 April.

# **Board & Management**





David Lamm Executive Chairman & Chief Investment Officer

- Responsible for the origination of investment ideas, management of NGE's portfolio and overall performance of the LIC.
- Over 15 years' experience in business and financial markets including roles at Credit Suisse, Bain and the Alter Family Office.
- Founder and MD of Kentgrove Capital.
- Qualified as a Fellow of the Institute of Actuaries of Australia.
- Bachelor in Commerce from the University of Melbourne with First Class Honours.



#### Adam Saunders Executive Director & Portfolio Manager

- Responsible for the origination, analysis and execution of investment ideas and management of NGE's portfolio.
- Portfolio Manager at Kentgrove Capital, and previously held corporate advisory roles at GBS Finanzas in Madrid and Credit Suisse in Melbourne.
- Bachelor in Commerce from the University
  of Melbourne with Honours in Finance.
- Graduate of the Australian Institute of Company Directors.



Ilan Rimer Non-Executive Director

- Extensive experience in management consulting, corporate strategy and new business development.
- Founder of two Australian technology businesses.
- Previously held roles at Bain, PwC, Australia Post, Visy and Stellar Asia-Pacific.
- MBA from Oxford University and a Bachelor in Commerce (Hons) from Monash University.
- Graduate of the Australian Institute of Company Directors.



Leslie Smith Chief Financial Officer & Company Secretary

- Senior financial and company secretarial experience in various private, public and listed entities in the resources, manufacturing, IT and not-for-profit sectors in a career spanning 30+ years.
- Bachelor of Business from Massey University and an MBA at the University of Melbourne.
- Graduate Diploma in Applied Corporate Governance.
- Chartered Accountant and Member of the CPA and Governance Institute of Australia.

#### Investment proposals

Submit an investment opportunity for us to consider to: investments@ngecapital.com.au

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